



Hon. Vernon S. Broderick  
United States District Judge  
Southern District of New York  
Thurgood Marshall United States Courthouse  
40 Foley Square  
New York, NY 10007

December 9, 2019

Dear Judge Broderick,

My name is Ken White and I am the owner of KJW Advertising & Print. I was enrolled in and I am a 2001 Graduate of the University at Buffalo CEL (Center for Entrepreneur Leadership) program. Chris Collins was an advisor in the program. Part of my success is attributed to the mentorship and ethical guidance through Chris and that program.

I know Chris as an honest, straight-forward, successful businessman. I am also aware of Chris being involved in the merger and buy out of Oxygen Generating Systems Intl. (OGSI), with a fellow CEL graduate, which ultimately saved the company. Chris assisted in the restructuring of the company, which does over ten million in sales, and is still in full operation from Chris's guidance. I handled all of the advertising projects and marketing for OGSI.

I was surprised to hear of this unfortunate situation, but I have known Chris for 19 years and I know what Chris has done for the community and that his choice was out of character.

Sincerely,

A handwritten signature in black ink, appearing to read 'KJW', written over a light blue horizontal line.

Kenneth J. White,  
President/CEO

Hon. Vernon S. Broderick  
United States District Judge  
Southern District of New York  
Thurgood Marshall United States Courthouse  
40 Foley Square  
New York, NY 10007

RE: United States v Christopher Collins

26 November, 2019

Dear Judge Broderick,

Thank you for taking the time to consider my letter.

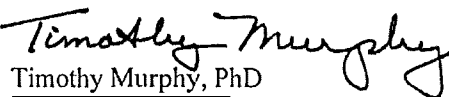
I served with Mr. Collins in the United States House of Representatives for six years. We both served on the House Committee on Energy and Commerce, and on the Subcommittee on Health and the Subcommittee on Oversight and Investigation, the latter of which I was Chairman. During our time together I was consistently impressed by Chris's compassion and concern on issues relating to health, public safety and the needs of the people he represented. I would often look to Chris for advice on community services, health and business matters.

In the Oversight and Investigation Subcommittee, during our hearings on the problems with the mental health system in the United States, his contributions were extremely helpful in pointing out the dire needs of those suffering from mental illness and unable to obtain care in their communities. Because of his help, we were able to pass bipartisan mental health reform legislation hailed as the most significant federal reforms in the past half century. There is no doubt in my mind, that his tenacity and empathy were major contributors to final passage of this legislation. His contributions will have a long-lasting effect on reforming the federal system for mental health care.


I got to know Chris quite well during this entire legislative process, and am proud to call him friend. I was surprised to hear about Chris's legal issues as he always maintained the highest levels of professionalism and good character when we spoke. I know he has accepted responsibility and I sincerely believe he is a man of good character who despite his mistakes will grow and contribute to his community.

I hold a great deal of respect for Chris and I know his compassion and business knowledge can be put to great use in helping charities. In a world that too often makes it most difficult for those who have the most difficulty, I know Chris can contribute his tremendous skills to assist those community organizations so very much in need of his skills. I know he is a man who cares a great deal for those who are otherwise forgotten. I ask that the court have mercy on Chris Collins.

Sincerely,



Timothy Murphy, PhD

  
Pittsburgh, PA 15241



November 15, 2019

Hon. Vernon S. Broderick  
United States District Judge  
Southern District of New York  
Thurgood Marshall United States Courthouse  
40 Foley Square  
New York, NY 10007

Dear Judge Broderick,

I have personally known Chris Collins for 30 plus years. Chris has done more for the economy for Western New York by restoring troubled businesses into healthy and profitable ones, thus saving hundreds of local jobs. Hopefully, we will be able to continue this very important work.

Sincerely,



Leon Smith III  
President/Owner/Vietnam Combat Veteran  
Niagara Lubricant Company, Inc.  
1057 East Delavan Ave  
Buffalo, NY 14215  
716-874-2300

Re: Chris Collins



ROBERT PITTENGER

Dear Judge Broderick:

With deep respect for your judgement  
and service, I write in support of  
my friend and former colleague, Chris Collins.

Chris and I met on a retreat  
for newly elected Members of  
Congress in 2012. He was very  
engaging and enjoyable to be with.  
Over the years, we developed

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a friendship as we both stood at the back of the House Chamber during voting periods, I found Chris to always be very open and transparent.

Chris has been a faithful and very effective County Executive and member of Congress. As the first member to endorse Donald Trump Chris was committed to do what he thought was the right thing for his constituents and country regardless of what others were doing. Your congratulations for Chris as a family man and public servant is greatly appreciated. Sincerely,

Joseph W. Rogan

Jacksonville, FL 32202

January 2, 2020

The Honorable Vernon S. Broderick  
United States District Judge  
Southern District of New York  
Thurgood Marshall United States Courthouse  
40 Foley Square  
New York, NY 10007

Re: U.S.A. v. Christopher Collins

Dear Judge Broderick:

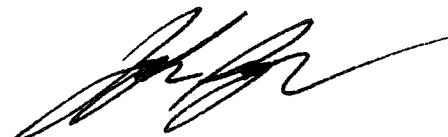
I met Chris Collins as a second-year law student in 2013. I was three years back from a deployment to Iraq and having a difficult time readjusting to civilian life. Ashley—my then-girlfriend, to whom I'm now married with a one-year-old son—worked for Mr. Collins's congressional office. At one point, I was considering a career in government affairs after law school. Mr. Collins made time for me immediately and offered his advice and mentorship.

Mr. Collins continually offered support and mentorship for Ashley and me. He treats his staff like family and if anyone needs his help, that person feels like his number one priority (sometimes to the frustration of Mr. Collins's scheduler). I felt that way every time we sat in the same room. Although I decided civil litigation suited me better than government affairs, Mr. Collins and his staff introduced me to the right people to help me make that decision. He gave my wife advice that helped her immediately join the political scene in Florida once we left D.C.

I'm a better person and leader knowing Mr. Collins. His dedication, loyalty, and positive impact inspire me to offer dedication, loyalty, and support to my staff years after leaving D.C. The public will benefit from Mr. Collins having the opportunity to continue mentoring the next generation.

Thank you for considering these thoughts in the difficult decision you have to make soon.

Respectfully yours,



Joseph W. Rogan

January 6, 2019

VIA U.S. MAIL

Hon. Vernon S. Broderick  
United States District Judge  
Southern District of New York  
Thurgood Marshall United States Courthouse  
40 Foley Square  
New York, NY 10007

Re: *United States v. Christopher Collins*, No. 18 Crim. 567 (S.D.N.Y.) Sentencing

Judge Broderick:

I write regarding the sentencing of Christopher C. Collins in the above-referenced case. As an employee in Mr. Collins' congressional office from 2013-2017, I wish to convey to you my thoughts on Mr. Collins' character and relay my professional interactions with him, in hopes that such insight will assist you in your sentencing decision in this matter. Please note that all comments in this letter are personal and completely my own.

I applied to work for the newly-elected Congressman Collins because I admired several aspects of his professional, personal, and public life. Professionally, Mr. Collins was a businessman near my home in western New York. As a small business owner, he revived struggling companies and employed hundreds of people. Personally, like me, Mr. Collins is an Eagle Scout who was actively involved in his local troop and community. Publicly, he served as the Erie County Executive, during which time Mr. Collins improved the finances of a struggling county and put his reputation at stake in order to do what he believed was in the best interest of his constituents.

Mr. Collins hired me as a Legislative Assistant, giving me the opportunity of a lifetime for a young college graduate: I was able to assist him in representing my fellow western New Yorkers in Congress. For over four years, we worked hard to give the people of New York's 27<sup>th</sup> Congressional District a meaningful voice in Washington, D.C. Mr. Collins met with every constituent he could, and constantly demanded that his staff do everything in their power to improve the lives of people back home. He assisted constituents in receiving the benefits they earned from the federal government and took a particular interest in making sure local veterans received their hard-earned military medals.

J. Brodrick  
January 6, 2019  
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Under Mr. Collins' leadership, his office achieved legislative victories that helped the people of western New York and the country. As part of my duties as his Legislative Assistant (and eventually Legislative Director), I advised Mr. Collins about upcoming votes before the House of Representatives and about legislation he could introduce or support. In making decisions about these matters, Mr. Collins consistently did his best to determine whether the legislation would improve the lives of his constituents. He did not vote for measures simply along party-lines, but was thoughtful and considerate of the implications of his actions.

My most vivid memories of working for Mr. Collins involve his taking time and effort for those truly in need of assistance. For example, Mr. Collins met with hundreds of constituents who were diagnosed with terminal illnesses, but who nonetheless made the long journey from Buffalo or Rochester to Washington to advocate for increased research funding or Medicare coverage for specific life-changing medical supplies. Those meetings with constituents suffering from ALS, Muscular Dystrophy, cancer, juvenile diabetes and the like informed legislation, which might not have been able to improve the lives of those traveling constituents, but would help those suffering from the diseases in the future.

To serve his constituents, Mr. Collins consistently supported increased research funding at the National Institutes of Health to combat deadly diseases. He also took an essential leadership role in ensuring the passage of the 21<sup>st</sup> Century Cures Act, which further increased research funding and vastly improved the U.S. Food and Drug Administration's approval processes to ensure innovative treatments get to the hands of patients as soon as possible. To my knowledge, Mr. Collins publicly acted in ways that would best serve his western New Yorkers constituents, regardless of his personal interests.

Mr. Collins' successes in public and private life have come because of his virtues as a person, but also because of some of his more exacting and instinctive characteristics. Mr. Collins cares deeply about his family, rewards hard work, and only expects from others what he is willing to give himself. However, as a business owner accustomed to high-stress situations, he has learned to make decisions quickly and definitively. While this technique often leads to an envious amount of efficiency, it can also beget rash decisions.

I believe a combination of Mr. Collins' admirable and flawed characteristics explain the actions that underlie his plea in this case. Mr. Collins believed deeply in the mission of Innate Immunotherapeutic. He sincerely thought the company would develop a revolutionary treatment for secondary progressive multiple sclerosis, which would save lives and be the greatest accomplishment of his own life. Mr. Collins undoubtedly stood to financially gain from Innate's success, but the driving force behind his involvement in the company was his understanding of the pain of loss and his belief that he could do something to alleviate that pain for others.

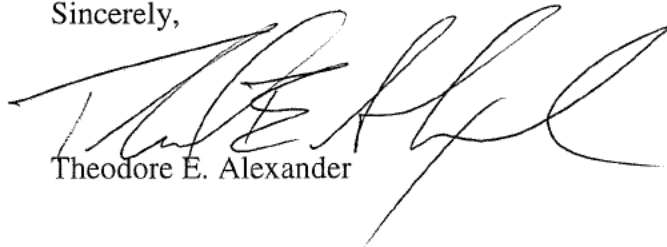
Mr. Collins' actions at issue in this matter represent significant, but brief, lapses of judgment. I believe his passion for Innate's mission and heart-breaking knowledge of the treatment's sudden failure, combined with Mr. Collins' love of family and sometimes hasty nature led to his weighty errors. With his plea, Mr. Collins has acknowledged the wrongs he committed.



J. Brodrick  
January 6, 2019  
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Thank you for your consideration of these comments as you decide on the sentencing of Mr. Collins.

Sincerely,

A handwritten signature in black ink, appearing to read 'Theodore E. Alexander', written over a printed name.

cc: Jonathan R. Barr  
Jonathan B. New